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Public Examinations and Educational Advance in Botswana

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A notable feature of Botswana's educational system is the supreme importance attached to performance in public examinations. It appears to many observers that the whole educational enterprise is geared to these examinations and that they dominate the educational thinking of parents, children, planners and the community at large. Botswana is not however alone in giving such an emphasis and the growing stress on examination performance in many countries throughout the world has been giving educators cause for serious thought. A recent book discussing this trend was, for example, rather provocatively entitled 'The Diploma Disease'. To those for whom educational opportunity is new or the rewards of education within their grasp for the first time these may sound harsh words. On the other hand, it is apparent from research studies in other countries that examinations frequently have effects that were unintended and that are restrictive and inhibiting and that it is therefore wise to keep the situation carefully under review.

This paper is an attempt to draw together ideas about the significance of the existing public examinations for the education system of Botswana. Its main argument is that the present overriding emphasis on
examination success, though understandable in the short term, is detrimental in the long run to the achievement of Botswana's developmental goals. Taking over at Independence a grossly inadequate education structure it was inevitable that the Government's first priority should be to try to satisfy the demand for trained and qualified manpower. Though this need remains, it is suggested that the time has come to replace the emphasis on examination performance as currently understood with objectives more appropriate to the whole school population and to the country's more general goals.

Although a number of different public examinations are taken by various groups of students in Botswana the focus of this paper is on the three that concern the largest numbers and which so clearly determine chances of further education - the Primary School Leavers Examination (PSLE) taken at the end of Standard 7, the Junior Certificate (JC) taken at the end of Form 3 of secondary school, and the Cambridge Overseas School Certificate (COSC) taken at the end of Form 5. These are public examinations in the sense that all students at a given time sit the same examination papers which have been set and are marked by some authority other than the school the student attends. The PSLE is a national examination with some of the papers set by subject specialists and some by the Regional Testing Centre. The JC is a regional examination taken along with Lesotho and Swaziland and is set and administered by a regional council. The COSC is an international examination run by the Local Examinations Syndicate in Cambridge, England. It is noteworthy, therefore, that as the level of the examination increases, and with it the possibility of entry to an even higher level of education, so the more external the examination becomes.

Inevitably, for many students each examination is terminal. Those who do well in PSLE go on to secondary school; those who score highly in the JC examination enter Form 4 while some of those who do not per-
form so well enter some form of professional training such as for primary teaching; those who achieve a creditable COSC qualify for entry into the University or other post COSC training like Nursing. Those who do not perform to these levels drop out. For inevitably an examination that is used for selection is also a device for exclusion.

The pressure to do well in the public examinations is easily demonstrable from the figures of the proportions of students at one stage of education who are given the opportunity to proceed to the next stage. In 1976 for instance out of just over 14,000 children who took the PSLE only around 2,800 were awarded places in Government or Government Aided secondary schools. This figure is only 20% of the total numbers in Standard 7 at the time and this proportion has operated for at least the last six years. Yet under the present circumstances entry to secondary school was the major, if not only, reason for taking the examination and for many the sole reason for going to primary school in the first place.

These figures have to be set in the context of high primary school attendance, estimated as far as statistics permit to be approaching 80% of the school age population, particularly at the younger levels. These proportions are also in sharp contrast to those for Swaziland which promotes about 70% of its primary school pupils to secondary school, but at the same time is operating with only about 60% of the primary school age population actually in school.

Further, despite the increased provision at secondary level being planned by Government, the actual proportion of Standard 7 leavers able to enter secondary school will in fact decrease. There has been a rapid increase in primary enrolments since 1973 and this wave will begin to reach Standard 7 in 1979. Yet under existing Government policies the proportion of pupils entering Form 1 will decline to 17% in 1979/80 and to only 14% in 1981/82. Thus from a higher primary school enrolment base than in many developing countries, there
is very restricted opportunity for further education within the public system and this opportunity will actually decline.

The pattern is similar at the other two cut-off points. In 1975 out of 1,650 pupils from Government and Aided schools who took the JC examination only 880 or 53% entered Form 4. Yet despite growth in the number of Form 4 places, the actual proportion able to enter is decreasing from year to year. The projections for entry in 1977 allowed 50%, but because of the levelling off in available places from 1979 only 49% of JC candidates will enter Form 4 that year, 47.5% in 1980 and 46% in 1981.²

At COSC level there was a downward trend in pass rates for a number of years that was reversed only in 1975. But even in 1975 only 54% of the 686 candidates that sat the examination obtained a full certificate and less than one in five obtained a pass in division 1 or division 2 that qualified the candidate for admission to the University. The results deteriorated again in 1976. Out of 872 students who sat the examination only 49% (429) obtained the full certificate and only 16% obtained a pass in division 1 or division 2. In 1977 there was a welcome improvement in the general level of results with 67% obtaining the full certificate and 26% a pass in division 1 or division 2.³ But the general pattern of a tough selection process is the same. And, as with opportunity to enter Form 1 and Form 4, present plans are that the actual proportion of Form 5 leavers able to enter degree courses in the University will drop from 20% in 1975 to 18% in 1979.

The significance of doing well in the public examinations is in turn clearly demonstrable from a study of employment possibilities and related levels of salary. The key to employment in the public service is JC. The only cadres that will accept direct entrants with Standard 7 into permanent establishment are the Police and the Prisons Service, although Standard 7 completers can rise to permanent and pensionable posts in the Industrial
class. With JC however a candidate can enter as a clerical assistant or on a traineeship and promotion is possible right through the service. The possession of COSC need not in itself give the entrant an advantage since the good JC entrant will be at the same level after two years in the service, but there are some openings for COSC holders only. Graduates may enter at more senior levels. It is theoretically possible for a clerical entrant to become a Chief Executive Officer in 14 years. Secretarial entrants can progress on acquisition of appropriate speeds in shorthand and typing, and technical entrants, one of the largest groups, can move to the top of the technical scale, though lack of formal qualifications frequently prohibits entry to courses necessary for promotion.

Salaries are closely related to the level of qualifications. The successful clerical entrant can multiply his salary 10 times and it has been estimated that a pupil who completes three years at secondary school is virtually guaranteed a salary 10 times the national per capita income. The differentials in the teaching service illustrate the position well. Prior to the 1978 salaries review, the average salary of primary school teachers, where the highest level of education is three years at secondary school, was P1 000 per year. The untrained primary teacher with only Standard 7 education, and 30% of the teaching force is in this category, was much less than P1 000. The average salary of a secondary school teacher who will usually possess a post-COSC qualification or degree was P2 700 per year. Amongst these the holder of the three year Teachers Certificate taken at the University started at P2 424 while the holder of a University degree which has taken one year longer than the Teachers Certificate started at P3 264 if the degree was in Humanities subjects and P3 432 if in Science subjects. The average salary of a member of the University staff was P5 384 per year. As the National Commission on Education commented, 'the currently high income
differentials for people with different levels of educational qualifications are a major factor in fuelling the demand for education in Botswana.\textsuperscript{4}

One of the results of restricted access to secondary schooling and relatively high salaries for those who gain access has been the establishment of a large private and continuation school sector. The 1976 Education Statistics indicated that there were 17 such schools registered and approved and that they accounted for 36\% of all pre-JC secondary school enrolments. And despite the diminishing chances of obtaining further education, the majority of primary school pupils retain the highest aspirations. Research undertaken as part of the National Education Commission's enquiries has indicated that over 90\% of Standard 7 pupils expect more education and that about half of those expect education beyond the secondary level.

This process of selection through examination success is not a phenomenon that is peculiar to Botswana. It is a feature of many countries and not just Third World countries and has increasingly been the subject of comment and analysis by various specialists, particularly sociologists. Although their early analyses concerned modern industrialised countries the principles are more and more being applied to other countries and can also be related to Botswana. The general position is well stated by Banks. "One of the main features of a modern industrial society is the extent to which the educational system is the means by which individuals are not merely trained for but allocated to their occupational roles. This allocative or selective function is a direct consequence of the demands made by an advanced industrial economy for highly trained manpower."\textsuperscript{5} Insofar as Botswana has understandably had to concentrate on producing sufficient local personnel to fill the many positions in the modern state, the education system has fulfilled this allocative role. Since the new expertise could only be acquired through formal education entry to the new occupations became
dependent upon the acquisition of the necessary educational qualifications. Thus education determined the level at which an individual entered and moved in the labour market. And since there are few alternative patterns of mobility in Botswana access to the most senior and financially rewarding positions in the occupational structure became more and more dependent upon the certifying functions of schools and hence upon examination success. The certificate thus becomes the major filter determining life chances and the more external the examination is the more the allocation appears objective and just.

Further, the significance of the certifying role performed by educational institutions is frequently enhanced by the competitive nature of the examinations. Often the number of successful candidates is predetermined. This is true of Botswana in the sense that the number of places available in Form 1 and Form 4 is and will increasingly be more or less fixed. Additionally, it appears that both the PSLE and the JC examination are graded roughly in relation to the number of places available. The result is that the letter grade that is awarded does not necessarily indicate the same level of performance from one year to the next and thus the quality of entrants bearing the same examination grade may also vary from year to year.

Another common feature of the stress on examinations is the special composition of the group that is deemed to be successful. It has been argued that examination results reflect the existing social hierarchies in that academic results 'constitute the symbolic translation of the rank ordering of the cognitive and cultural styles of groups occupying differing positions in the social ladder.' The children of parents who have themselves been educated are more likely to succeed in the competitive scramble for places beyond primary school than the children of parents who have not. There thus develops an elite who are able to provide their children with considerable advantages over the rest which are likely to be reflected in examination performance.
Further analysis requires that these comments be integrated into some kind of classificatory framework. Some years ago an American sociologist, Ralph Turner, suggested such a framework for studying education as a selective process that seems applicable to the situation in Botswana. Turner distinguished between two general modes of ascent, sponsored mobility and contest mobility, both of which are founded upon quite different ideological positions and different elite structures. It should be remembered that these are ideal types and that they were originally formulated from observed differences between the systems of stratification and education of two similar urban-industrialised societies, Britain and America. The models have also been criticised and modified by other sociologists. Nevertheless the contrast and categorisation are suggestive and illuminating for Botswana.

The fundamental idea in the first of these modes of ascent, sponsored mobility, is a controlled selection process. Mobility is neither won nor seized but rather is a process of sponsored induction into the elite subsequent upon selection. By contrast, contest mobility implies a competition open to all on an equal footing, with victory being gained by one's own efforts. In Turner's own words, 'The governing objective of contest mobility is to give elite status to those who earn it, while the goal of sponsored mobility is to make the best use of the talents in society by sorting each person into his proper niche.' The ideal credentials for sponsored mobility are special skills requiring the trained discrimination of the elite for their recognition, for example intellectual, literary or artistic excellences. This is in marked contrast to a contest mobility system where society at large establishes and interprets the criteria for elite status and where the credentials must be visible to all and require no special skill for their assessment. Turner suggests that material possession and mass popularity are perfect credentials in this respect.
Two implications of sponsored mobility systems have special significance. The first is that selection will almost certainly be undertaken early in order to ensure control over both the selection process and the training. The other is the strict control over entry, so that only that number will be selected which is necessary to fill the number of anticipated vacancies. Sponsored mobility is thus typical of societies with a well entrenched traditional aristocracy or of a society organised along large-scale bureaucratic lines, permitting centralised control of movement up the hierarchy of success. Turner suggested that in many respects patterns of selection in Britain followed the principles of sponsored mobility while those in America approximated more to contest mobility.

It seems clear from the description of the significance of examination success that the educational system in Botswana approximates closely to Turner's model of sponsored mobility. Opportunities for primary education have increased greatly, particularly since the reduction in school fees in 1973 and considerably beyond Government forecasts. But entry to post-primary schooling is strictly controlled by the central Government and is offered in relation to manpower projections. The major selective criterion is examination success.

In relating post-primary educational opportunities to manpower needs Botswana has taken a realistic approach to the allocation of scarce resources and has followed the example of other developing countries. The general statement about educational opportunity in Swaziland's Development Plan is almost identical to Botswana's. On the other hand manpower planning has also reinforced the sponsored mobility system. Attention has inevitably been concentrated on the formal qualifications obtained through formal schooling, and as the National Commission on Education noted, this has tended to undervalue experience on the job and skills not easily certifiable. The employment of large numbers of expatriates
has further meant that localisation has been understood as finding local citizens with the same qualifications obtained in the same way, and this in turn has resulted in high salary differentials in favour of those who have obtained the formal qualifications. Manpower planning has therefore been responsible both for restricting educational opportunity and for the high salaries of the successful which have encouraged the aspirations for greater educational opportunity. In the past manpower forecasts have always required a limited expansion of educational opportunity and thus have appeared to be working alongside social aspiration. But, as the National Commission on Education noted, from the 1980s it is planned that this growth should slow down proportionately and thus manpower planning will increasingly become the opponent of the expansion demanded by social aspiration.

Having described the significance of examination success and put the selection process in context, it is time to examine the effects of the situation on the schools themselves. Educators have always been aware of the likely consequences of a heavy emphasis on examination success and of the tension between a realistic appraisal of their pupils' life-chances on the one hand and a commitment to the less measurable benefits of education on the other. The distinction that is currently frequently made between schooling and education symbolises the broader concerns of the educator. However, it is not necessary to adopt an intrinsic view of education in order to perceive the far-reaching consequences of an examination orientation, nor are these consequences peculiar to one country. Dore, in 'The Diploma Disease' describes vividly the certification syndrome that is almost universally applicable. Nevertheless it is necessary to briefly describe the more significant consequences in order to demonstrate the effects of the stress on examinations on Botswana schools.

The major consequence is on the attitudes of all those involved in the school system, including
Success at school is understood almost exclusively as success in the examinations. Pupils who do not achieve the level required to proceed are considered to have failed and their schooling is considered to have been a failure. This view is in turn both reflected in and fostered by the way the examination results are customarily represented and reported. As a corollary the teacher's efficiency is judged by the examination results of his pupils.

This situation has the most disquieting implications and consequences. First, such a wide imbalance between expectations on the one hand and opportunities on the other engenders resentment and hostility. Disillusionment sets in and the young person whose ambitions have been dashed and the adult whose investment in and hopes for his children have come to a premature ending may have little enthusiasm for other ventures in development. A system that labels three quarters of its primary school leavers 'failures' cannot expect much in return from them. It is a well-accepted principle that people adopt the stance that is expected of them and in other countries the premature labelling of children has been found to be an influential factor in the causes of low achievement and uncooperative attitudes at school. There are of course those who refuse to accept the verdict of the examinations and who strive to enter continuation and evening classes or take on correspondence courses. But for many more schooling has been a most discouraging and frustrating experience.

Secondly, to evaluate the success of schooling solely by reference to examination performance is to adopt an extremely limited view of the purpose of schools in society. Schools existed before the certification race was begun and the young have always been subjected to deliberate instruction. Objectives like socialisation, moral training and preparation for life in the community remain valid. They were outlined in the Report of the National Commission on Education and
were accepted in the Government's White Paper. But even within what may be termed the academic work the examinations test so little of what should be aimed at. Botswana needs craftsmen, farmers and a citizenry that is able to appreciate something of the world and is able to contribute constructively to the country's development. It is significant that the National Education Commission Report stressed the need for curricular reform in order to get away from the situation where what is learned is determined by some view of what is deemed desirable for the few who will continue their education through the next stage.

Thirdly, the stress on examination success has an inhibiting effect both on the curriculum itself and frequently also on teaching methods. Inevitably the most desired methods are those most likely to bring the success required, certainly in the short term. It should not be surprising that in general it is the most qualified or the most experienced primary teachers who take the Standard 7 classes to the neglect of the more junior children who perhaps could benefit more, or that memorisation techniques are widespread if that is what the examination requires, or that examination subjects receive the lion's share of the time. In the circumstances it is understandable that schools teach for the examination. The experience of Kenya is typical. Somerset, for example, remarks that the Primary Leavers Examination in Kenya has caused the exploratory, activity-oriented methods that had been successfully introduced in the lower standards to give way to a more traditional approach emphasising memorisation and practice on past question papers in the upper standards. The content of lessons is similarly determined and again from Kenya, King demonstrates how what is taught is decided more from an analysis of what has been tested before than from the official syllabus. And all of this totally ignores the biggest question, whether what is being taught is relevant and useful for the kind of lives the majority of the children will lead
when they have left school. As King says, the examination is increasingly being identified as the major reason for cramming, rote learning, stereotyped teaching and an irrelevant and limited curriculum.

Fourthly, a system where educational opportunity beyond the primary level is offered almost exclusively in relation to manpower forecasts is one that allocates to employment on a fairly strict basis of examination achievement. Pupils are allocated to positions in the hierarchy of jobs on the basis of academic qualifications and with few second chances the result is a fairly rigid stratification within society which brings its own problems.

It is suggested that all four of these effects are detrimental to the achievement of Botswana's long term goals. With such vast development problems and manpower shortages the country cannot afford either irrelevant learning or the gearing of the education system to the interests of a few. Rather than putting people off learning primary schools need to lay the foundation for more and more adult learning of the kind being pursued by the many agencies involved in non-formal education activities. While the purpose of schooling is limited in people's minds to social mobility through certification other educational objectives of more direct relevance to the majority and to Botswana's needs are lost. A curriculum that is characterised by rote learning is unlikely to produce the flexibility of mind and action needed in a rapidly changing world, and a content and attitude relevant to a selection device for more academic education will not also be relevant to the needs of a predominantly rural community. But as evidence collected by the National Commission on Education demonstrates schools at present are not even achieving their own limited academic objectives well. And the absence of ladders and bridges offering second chances and alternative routes to those restricted by school examination results to a particular stratum of society thwarts ambi-

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tion, diverts energies and rests uneasily alongside the national ideals of democracy and unity.

In seeking to remedy the situation it is important not to conclude that everything has to be thrown away. In the first place when resources are limited selection procedures are inevitable. With money in short supply there is stiff competition for funds and on this ground alone it seems necessary that schools should retain some kind of selection role. Botswana is not in a position to adopt the drastic solutions of some countries. If however this inevitability is accepted there would seem to be only two general approaches to change; one concerning the actual examinations and one concerning attitudes towards them.

Initially examinations, properly administered and marked, were introduced to protect individuals from the abuse of power that any Establishment is likely to commit and to protect Governments and businesses from charges of corruption and favouritism. In Britain for example examinations were introduced for entry into the Civil Service to widen the availability of talent and to provide a more just way of allocating responsibility. These are important gains and must not be forgotten. Some of the possible alternatives to competitive examinations, like allocation according to wealth or rank, are even less desirable.

It is however important that any selection process be seen as just and acceptable and that it identifies the best people. Some of the dissatisfaction with the existing public examinations in Botswana centres around these two aspects. There are charges of unfairness in the setting or marking or preparation of candidates and of the unfair advantage some children have over others. There are obvious difficulties when assessment is controlled from outside the country. It is true that at the technical level the validity and reliability of the examinations could be improved, that the chances of success could be equalised more and that content could be
altered. Somerset's paper in the National Education Commission's Report looks at this aspect in some detail in relation to the PSLE. While examinations remain it is crucial that such matters receive attention.

However it is the other approach to change that is both more difficult to achieve and more likely to result in long term benefits. This is the approach that identifies the major problem as the examination orientation of those connected with education and which seeks to substitute a different approach to schools and schooling. A framework for such a change may be found in the Turner analysis. Just as the situation appertaining in Botswana at present approximates to the sponsored mobility model with all its ramifications so an alternative is suggested by at least a partial shift to the contest mobility model. In such a system there is more flexibility and a greater variety of channels of upward mobility. Contest mobility tends to delay the final award as long as possible to permit a fair race, in contrast to the early selection of sponsored mobility. The sporting connotations of contest mobility are deliberately suggestive. Turner argues that just as there is special admiration for the slow starter who makes a dramatic finish so contest mobility incorporates fear of premature judgement and of anything that would give special advantage to those who are ahead at any point. Thus in place of the emphasis on certification comes an emphasis on guidance and this in turn affects both the purposes of schools and attitudes to them.

It may be objected that Turner's concern in contest mobility is to provide greater equality of educational opportunity in the scramble for the top places and that this is only one aspect and debateably not even the most important aspect of the educational changes required in Botswana. There can be little doubt in view of the situation described that greater equality of educational opportunity in this limited sense is desirable. However it is also suggested that the stress on flexibility,
alternative routes, and individual guidance in the contest mobility model makes it appropriate also as a framework for a wider understanding of equality of opportunity and for the construction of an education system more suited to the majority.

A first step in filling out such a model is to suggest a conceptual distinction between examination and evaluation. Examination is too readily identified with formal written test papers so that when people talk of examinations this tends to be both what is intended and what is conveyed. Evaluation however has a wider meaning, referring to the many ways one can be measured of which formal test papers is only one. To evaluate is to appraise or to determine the value of. It thus involves an estimation of worth. In this sense evaluation is a normal feature of everyday life and teaching is impossible without it. Every time a question is asked, for instance, or a response made evaluation takes place.

This distinction has great significance at the school level. Public examinations need to be seen as just one ingredient in an evaluation process that is necessary to the activities of teaching and learning. Despite the firm link in popular thought, notions of passing and failing are not necessary to the concept of evaluation. When I measure my height or weight it is usually to find out something about myself for my own interest. Notions of passing or failing only enter if I am aiming at a particular height or weight in order to achieve something else and then my interest is not in the height or weight as such but in the use to which I can put the information. There is therefore a distinction between the purposes of evaluating and the purposes to which the results of the evaluation are put. Public examinations are viewed in the pass/fail light because the Ministry of Education and employers set minimum levels for entrance related to the grading obtained in the examination results. This particular bit of the evaluation process is deliberately used for prediction and selection.
purposes but it is a distortion of the same process if all forms of evaluation in school are regarded as contributing to this one end and as having this single objective.

There is a direct link here with the emphasis in the contest mobility model on flexibility and individual guidance. Schools have a responsibility to all their pupils and not just to the few able ones and this requires attention to the difficulties experienced by each child and work programmes related to the ability of each. A contest mobility system makes this possible. It brings more concern for equality, more concern for keeping options open, more concern for individual differences in ability, motivation and attitude. A necessary feature in this is evaluation, first because the pupil needs to know how he is getting on in order to progress further, second because the teacher requires information on which to plan learning activities. This principle obtains even with public examinations. A good teacher can learn much from his pupils' examination performance, noting special areas of difficulty and changing his future teaching in the light of it. The same is true at the national level where for example the PSLE could provide a countrywide assessment of pupil attainment, pinpointing general learning difficulties and offering guidelines for curriculum reform. But equally importantly, while certification systems focus outwardly to external examinations guidance systems focus more on internal assessment and its value within the school. Yet the use of examinations for diagnostic and feedback purposes has been almost totally neglected in Botswana.

A new orientation to school examinations is therefore possible. The pressure to 'pass' will no doubt remain. But success and failure in the examination must not become synonymous with the success and failure of schooling. The purposes of evaluation are broader than their use in selection and the purposes of schooling are wider than those being officially tested
in the examination. When for example a child scores low on the English papers in the PSLE and does not attain an overall grade sufficient to allow him to proceed to secondary school, this does not mean his whole primary schooling has been a failure. Unfortunately there is a tension between selection and school objectives more appropriate to the majority but this is inevitable in the attempt to build a more relevant form of schooling. Universal schooling is meaningless if the objectives of the schooling that is provided are directed primarily to success in a particular form of academic examination that only a few can attain.

Once this is accepted many other changes become possible. When the stranglehold of the external examination is broken a strong case can be made for broadening the assessment procedures more in line with the range of purposes the school serves and with the particular skill, piece of knowledge or attitude being assessed. At the primary level, as recommended by the National Education Commission, record cards can take the weight off the PSLE and also provide an indication of work done and attainment levels for those who will get no more formal schooling. The curriculum can be changed in line with Botswana's goals and needs, the role of the school clearly seen as extending beyond academic success. New methods can be encouraged, new techniques explored, new course content and combinations of studies introduced. Pressure can be taken off 'finishing the syllabus' and more attention paid to those who have difficulty in mastering crucial concepts which at present results in those pupils getting further and further behind. Thinking and problem-solving can be stressed in place of memorisation and repetition. A sense of failing can be replaced by a sense of participating and contributing within each child's capacities, the scramble for certification itself being replaced by engagement in activities that can bring the individual some feeling of personal fulfilment and satisfaction. Ladders for improvement can be built beyond the traditional formal qualifications.
However for such changes to materialise a shift is needed not only in attitudes to schooling but in the whole outlook of society to opportunity and monetary rewards. Crucial will be development in the business and commercial sectors and a considerable investment in all aspects of rural development. Primary schooling will continue to be seen as a matter of passing and failing if there are no other attractive alternatives to entry to secondary school. New success stories must be possible different from the bookish office-bound ones of the present. Life away from the urban centres must be seen to bring its own advances and rewards. Without this curriculum reform aimed at countering the influence of the external examination is doomed to failure.

Yet in the attempt to broaden the school curriculum and also retain opportunities for academic achievement that are still necessary there looms perhaps an even greater danger. This is the danger of a two-tier system developing, particularly in view of the possible introduction of a new type of day junior-secondary school, with one kind of education for the few who will eventually occupy the most senior and well-paid positions in society, and a cheaper inferior kind for the rest who are also the majority. Relevance might continue to apply only to the second of these and the long term consequences of greater opportunity for schooling under these conditions are disastrous for Botswana's development.

Such is the situation facing Botswana. It is significant that the changes noted here as stemming from a partial shift to the contest mobility model and away from the exclusive acceptance of the sponsored mobility model are amongst the very recommendations made by the National Education Commission and which, as the Commission rightly argued, are implied in Botswana's national principles. More attention needs to be paid to the values and attitudes which will determine how successfully they can be implemented.
FOOTNOTES

3. Ministry of Education COSC Summaries
8. Ibid. p. 123
12. Husen T., 'Pupils, Teachers and Schools in Botswana' in Education for Kagisano Vol. II 1.1 - 1.89

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